Visa vision of electronic payments in CIS: deepen partnership for future growth

Mandy Lamb, General Country Manager for CIS&SEE, Visa

CIS International Financial & Banking Forum of CIS member states: "Minsk business meetings"



Confidentiality Note and Liability Disclaimer

This presentation is furnished to you solely in your capacity as a client of Visa International. By accepting this presentation, you acknowledge that the information contained herein (the "Information") is confidential. You agree to keep the Information confidential and not to use the Information for any purpose other than in your capacity as a negotiation partner of Visa International.

The Information may only be disseminated within your organisation on a need-to-know basis to enable further cooperation with Visa International. Please be advised that the Information may constitute material non-public information under US federal securities laws and that purchasing or selling securities of Visa Inc. while being aware of material non-public information would constitute a violation of applicable US federal securities laws.

This presentation may contain "forward-looking statements" within the meaning of the Securities Act of 1933, as amended. In addition, any underlying assumptions are forward-looking statements. Such forward-looking statements include but are not limited to statements regarding certain of Visa's goals and expectations with respect to adjusted earnings per share, revenue, adjusted operating margin and free cash flow and the growth rate in those items, as well as other measures of economic performance. By their nature, forward-looking statements: (i) speak only as of the date they are made, (ii) are not guarantees of future performance or results and (iii) are subject to risks, uncertainties and assumptions that are difficult to predict or quantify. Therefore, actual results could differ materially and adversely from those forward-looking statements. You are cautioned not to place undue reliance on such statements, which speak only as of the date of this presentation. Unless required to do so under U.S. federal securities laws or other applicable laws, we do not intend to update or revise any forward-looking statements.

All information provided "as is" for informational purposes only. Visa International is not liable for any informational errors, incompleteness, or delays, or for any actions taken in reliance on information contained herein.

Case studies, statistics, research and recommendations are provided "AS IS" and intended for informational purposes only and should not be relied upon for operational, marketing, legal, technical, tax, financial or other advice. When implementing any new strategy or practice, you should consult with your legal counsel to determine what laws and regulations may apply to your specific circumstances. The actual costs, savings and benefits of any recommendations or programs may vary based upon your specific business needs and program requirements. By their nature, recommendations are not guarantees of future performance or results and are subject to risks, uncertainties and assumptions that are difficult to predict or quantify. Assumptions were made by us in light of our experience and our perceptions of historical trends, current conditions and expected future developments and other factors that we believe are appropriate under the circumstance. Recommendations are subject to risks and uncertainties, which may cause actual and future results and trends to differ materially from the assumptions or recommendations. Visa is not responsible for your use of the information contained herein (including errors, omissions, inaccuracy or non-timeliness of any kind) or any assumptions or conclusions you might draw from its use. Visa makes no warranty, express or implied, and explicitly disclaims the warranties of merchantability and fitness for a particular purpose, any warranty of non-infringement of any third party's intellectual property rights, any warranty that the information will meet the requirements of a client, or any warranty that the information is updated and will be error free.

Visa shall not be liable to a client or any third party for any damages, including, without limitation, any special, consequential, incidental or punitive damages, nor any damages for loss of business profits, business interruption, loss of business information, or other monetary loss.





Digital leaders expanding into payments











	•	•									
Direct consumer relationship	Card/account- on-file model	P2P payments	Digital wallet	Digital presence (ecommerce/ mobile)	Physical presence (e.g., delivery)	Merchant aggregation	Merchant services	Merchant lending	POS offering	Mobile hardware/ software	Credit model
PayPal	PayPal	PayPal	PayPal	PayPal			PayPal	PayPal	PayPal		PayPal CREDIT
⊡	•	\$ \$	Wallet		caviar	Market	Register	Capital	Reader		
amazon.com	amazon.com		a, Pay with Amazon	amazon.com	amazon.com	amazon.com	amazonservices	amazonservices	amazon local register	fire	amazon.com
Alibaba.com () 支付金	支付宝 Alipay.com	支付宝 Alipay.com	支付宝Alipay.com	Alibaba.com	Alibaba com	支付宝 Alipay.com		Alibaba.com		HONE	EZ Alibaba.co
Ġ	≰ Pay		≰ Pay						É	8	
SAMSUNG	SAMSUNG		SAMSUNG	SAMSUNG					Pending	SAMSUNG	
g ₊	g	***	***	8		8	8	8	Pending	-	
f	f	Pending		f		f	f				
7	7	7		7		9	7				
CURRINTC	CUBBINIC		CUBBINITE	CUBBINTO		CUBBINTC	CURRENTC				
	U										
	Consumer relationship PayPal amazon.com Allbaba con SAM SUNG 8+	Direct consumer relationship on-file model PayPal PayPal amazon.com amazon.com Albaba con Pay SAMSUNG SAMSUNG SAMSUNG SAMSUNG CO CO CO CO CO CO CO CO CO C	Consumer relationship Card/account-on-file model P2P payments PayPal PayPal PayPal PayPal amazon.com amazon.com Albaba con Albay com PayPal Albaba con Albay com PayPal PayPal Albaba con Albay com PayPal PayPal PayPal Albaba con Albay com Pay Pay Pay Albaba con Albay com Pay Pay Pay Albaba con Albay com Pay Pay Pay Albaba con Albay com Pay Pay Albaba con Albay com Pay Pay Albaba con Albay com Pay Albaba con Albab con Albaba con Albaba con Albaba con Albaba con Albab con	Direct consumer relationship on-file model on-file model P2P payments wallet PayPal PayPal PayPal PayPal Wallet amazon.com amazon.com amazon.com amazon.com Allbaha.com Allpay.com Allpay.com Allpay.com Allpay.com PayPal PayPal PayPal PayPal Wallet Pay SAMSUNG SAMSUNG Pay PayPal PayPal Pay	Direct consumer relationship Card/account-on-file model P2P payments Digital presence (ecommerce/mobile) PayPal PayPal PayPal PayPal PayPal PayPal PayPal PayPal amazon.com amazon.com amazon.com amazon.com amazon.com approximate consumer paypal payP	Direct consumer relationship on-file model o	Direct consumer relationship on-file model o	Direct consumer relationship on-file model P2P payments Digital presence (ecommerce (eco	Digital presence (ecommercy presence (e.g., delivery) Merchant aggregation amazon.com PayPal PayPal PayPal PayPal PayPal PayPal	Direct consumer card/account on-file model P2P payments Digital presence (e.g., delivery) Register on-file model P2P payments Digital presence (e.g., delivery) Register (e.g., delivery) Register Capital Reader PayPai PayPai PayPai PayPai PayPai PayPai PayPai PayPai Reader Amazon.com am	Direct consumer relationship Card/account on-file model P2P payments Digital presence (e.g., delivery) aggregation Merchant services Merchant services P2P payments P2P

Note: All brands and logos are the property of their respective owners and the above-mentioned references do not imply product endorsement. All data is taken from public sources and we are not liable for misropresentation.

and we are not liable for misrepresentation CIS International Financial & Banking Forum of CIS member states: "Minsk business meetings"



Mobile is central to daily life

A life companion: Infotainment, personal assistant, communication, health, ...



77% of people would never leave home without their phone



150

Number of times the average consumer picks the phone out per day

¹75% of 25-29 year olds sleep with their phones; 66% of people would pick their phones over their lunch if forced to choose





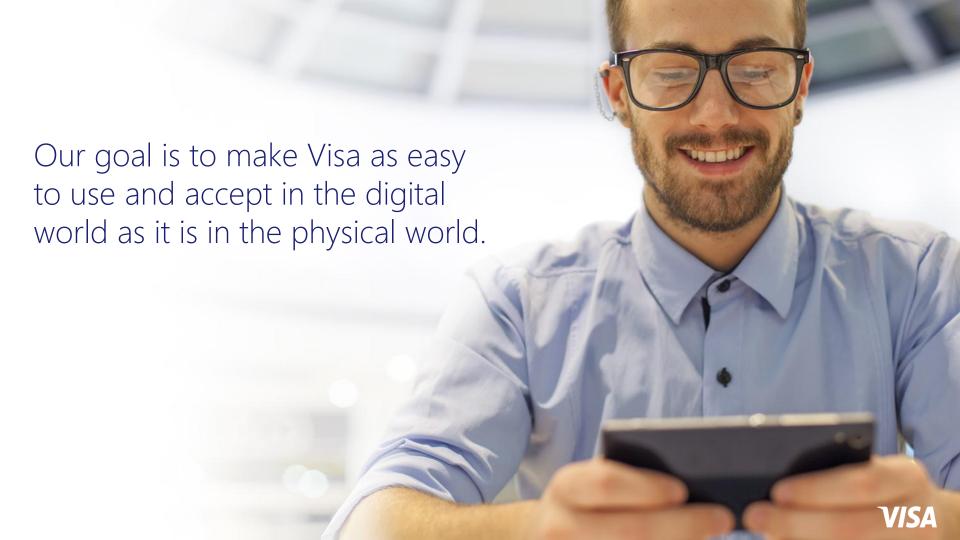


New challenges in payments

Questions by issuers and merchants







Visa's strategy and goals

Deepen partnerships

Expand access

Champion security





Our Principles



Visa Digital Solutions

Ecosystem
Digital
Payment
Experiences

3rd-Party Partner Solutions



SAMSUNG Pay

facebook.

Google

Issuer Solutions

- Digital issuance and provisioning
- Issuer app-based payments
- Push payments (P2P, disbursements)
- Support for 3rdparty solutions (e.g. Apple)

Visa Solutions

- Visa Checkout
- Visa Direct
- mVisa

Merchant Solutions

- eComm/mComm payments
- In-app payments
- Proximity payments (NFC, QR Code)

Visa Platforms Application Programming Interfaces (APIs)
Software Development Kits (SDKs)

Digital Solutions Platform

VisaNet

All brand names and logos are the property of their respective owners, are used for identification purposes only, and do not imply product endorsement or affiliation with Visacian States and Indiana, and Indiana,

Thank you

1/5A